POLISH FINANCIAL SUPERVISION AUTHORITY Current Report No. 21/2025

Prepared on: 04/04/2025; 19:00

Subject:

Registration of series D2 subscription warrants by the KDPW

Legal basis:

Article 17(1) MAR – inside information

Report contents:

The Management Board of BEST S.A., with its registered office in Gdynia (**Issuer**), announces that today Krajowy Depozyt Papierów Wartościowych S.A. (KDPW) issued statement no. 307/2025 on entering into an agreement with the Issuer for the registration in the securities depository of 161,370 series D2 registered subscription warrants assigned the ISIN PLBEST000408 (**Warrants**). The Warrants will be registered on 08 April 2025.

The Company reported on the allotment of the Warrants as part of the implementation of the second year of the 'Incentive Programme for members of the Management Board of BEST S.A. and key personnel, including employees of BEST capital group for the financial years 2022-2026' in its current report no. 54/2024 of 5 December 2024.

BEST S.A. (full name of the issuer)		
BEST (abbreviated name of the issuer)	Other finance (fin) (sector as per GPW (Warsaw Stock Exchange) classification)	
81-537	Gdynia	
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best@best.com.pl	www.best.com.pl	
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585-00-11-412	190400344	
Tax ID (NIP)	Statistical No. (REGON)	

SIGNATURES OF THE PERSONS REPRESENTING THE COMPANY:

Date	Given name and surname	Position/Function	Signature
04/04/2025	Krzysztof Borusowski	President of the Management	
		Board	
04/04/2025	Marek Kucner	Vice-President of the	
		Management Board	